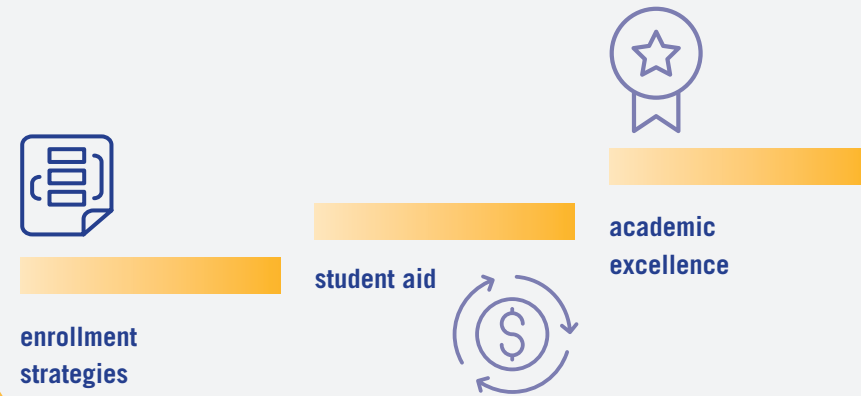


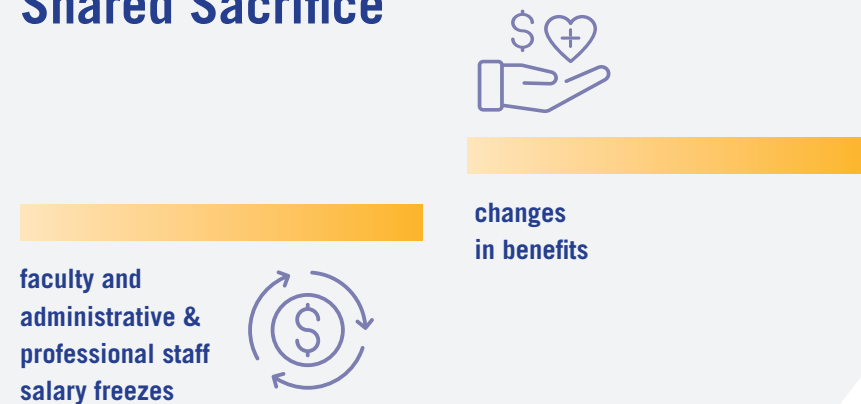
Path to enhanced excellence with financial sustainability

Through a multi-year plan that requires both strategic investment and responsible restructuring, Oberlin will preserve and build upon its academic and musical excellence for generations to come.

Priorities & Investments



Shared Sacrifice



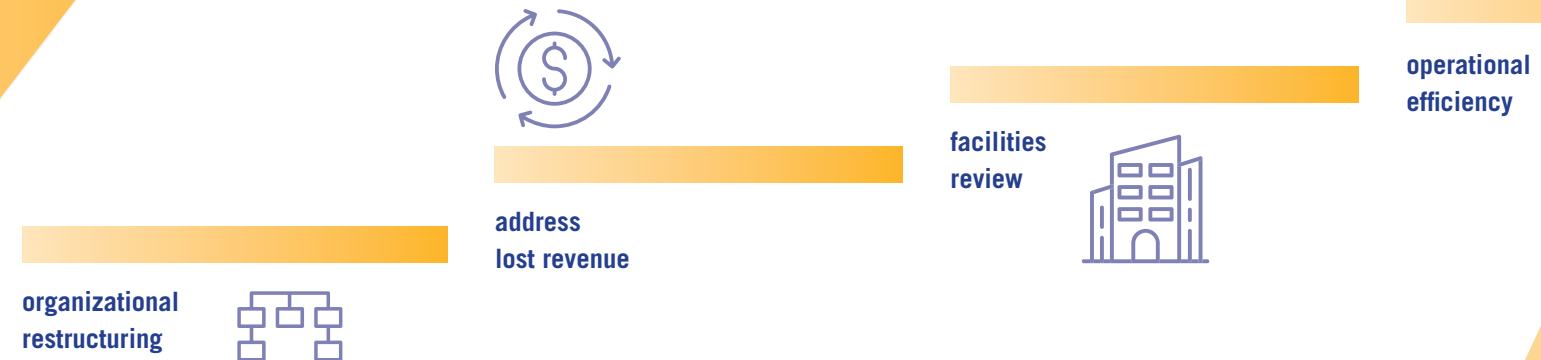
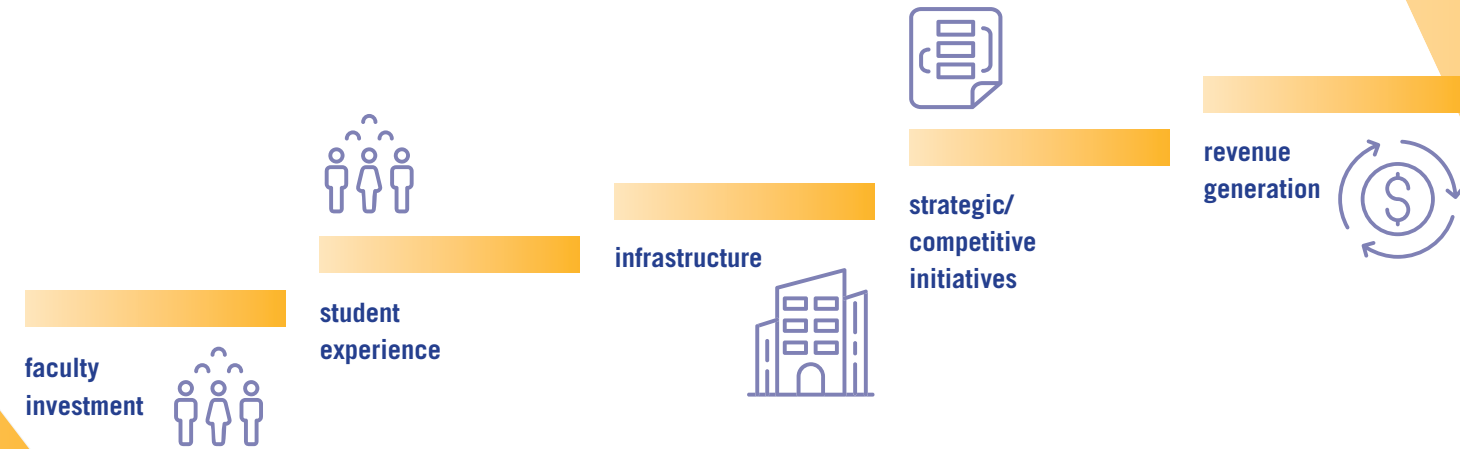
2018 & 2019
\$9.0M

The College identified a structural \$9.0M annual operating deficit that was partially addressed in FY 2018 and FY 2019 through \$7.7M in budget reductions. If unaddressed, the accumulated deficit would total \$162M in ten years. The identification of this structural deficit launched the College's intensive planning effort to yield financial sustainability.

2020

\$17.3M

Combined value of annual operational reductions/reinvestments by 2025



2025

\$0

Balanced budget including ongoing support for new investment and innovation